



international

household

corporate

storage

project management

relocation

Annual Report 2003

WRIDGWAYS

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The top of the page features a collage of images. On the left, a large yellow rectangle partially overlaps a photograph of a modern, multi-story glass-fronted building. The building has a sign that reads "WRIDGWAYS The Furniture Movers". To the right of the yellow rectangle is another photograph of a white Wridgways truck with a large box trailer, also featuring the company logo. The background of the page is a light grey color.

Company Profile

The Wridgways' Difference – Making All the Right Moves

Since its establishment in 1892, Wridgways has built an enviable reputation as the leader in relocation services for household and commercial clients. Founder, Ernest Wridgway, managed the company's first domestic project 110 years ago and its first international consignment 33 years later.

In 1999, Wridgways Australia Limited made its debut on the Australian Stock Exchange, becoming the world's first, and to date only, publicly listed furniture removal company.

Today our financial stability, customer satisfaction and volume of international traffic rank us among the world's most prominent relocation companies. We have more than 600 agents in some 90 countries and 28 state-of-the-art facilities nationwide in Australia.

We manage thousands of removals throughout Australia and across the globe annually for a multitude of domestic, corporate and government organisations, and are proud to claim one of the lowest loss and damage ratios to customer goods within the Australian removals industry. We take the stress out of relocating, providing a complete service that incorporates everything from pre-planning and packing to transportation, storage, and import/export services.

Wridgways' superior service is underpinned by the most innovative packaging, storage and removal solutions available in the market. Our customer service and cost control is backed by sophisticated computer systems that allow precise project management via inventory itemisation, consignment tracking and storage/relocation monitoring. Our on-line transaction and inquiry system allows prospective customers to receive written quotes within 24 hours – no matter where in the world they are located.

In Australia, our facilities all feature specially constructed modular containers with the capacity to safely and hygienically store thousands of cubic metres of general furniture and personal possessions. Our latest purpose-built facilities in Brisbane and Perth include Customs Bond Centres, under cover storage for over 250 shipping containers and over 23,000 cubic metres of storage.

Wridgways' fleet comprises of hundreds of modern trucks covering the entire range of relocation scenarios. These are supplemented by a network of owner-drivers. Our operating equipment also includes more than 1,000 steel shipping containers to service long distance operations by road and rail.

Wridgways is a foundation member of The Australian Furniture Removals Association, the prestigious Federation of International Furniture Removals, and many offshore industry associations throughout Europe, the United Kingdom, United States of America and South Africa.

At Wridgways, we have spent more than a century developing and improving upon the perfect move and today we can proudly claim to move just about anything – safely, within budget and on time.

Our Commitment to providing superior service and leadership is highlighted in the many testimonials we receive. The following is one such example:
"Thank you, moving is such a stressful and emotional time. I really appreciated the way (with all areas of the move) Wridgways looked after us. Your professionalism and customer service was beyond my expectations. I will certainly be recommending your company to others".

Performance Highlights



- Wridgways established new branches at Weipa, Gladstone and Mackay in Queensland and Karratha in Western Australia, bringing to 28 the total number of full service branches in Australia.
- Wridgways launched its specialist relocation services business, Move Solutions, in December 2002, offering a broad range of client service options including the provision of visa and migration programs, home search, school search, family settlement programs, expense tracking and management programs and human resource policy development.
- Wridgways commitment to quality and customer service earned a high level of repeat and referred customers investing in the company's services every day.
- Wridgways Worldwide moved more than eight million kilograms of household goods and personal effects, by sea and air, across the globe.
- Wridgways Removalists secured major new domestic contracts with Rio Tinto ,Coles Myer Limited and the Western Australia Police Department, delivering improved forecasts for the coming year.
- Fitouts in the Ibis Hotels in Newcastle and Sydney, Crowne Plaza Hotel in Newcastle, Marriott Hotel in Sydney, Coconut Beach Resort at Cape Tribulation, Shearwater Resort at Caloundra, Novotel Hotel in Brisbane and the new Suncorp Metway Stadium (formerly Lang Park) in Brisbane resulted in a significant profit increase for Wridgways Project Management.
- Wridgways Business Relocations completed major contracts for The Royal Melbourne Dental Hospital and the Royal North Shore Hospital in Sydney.
- Move Dynamics' contract with the New South Wales Public Works Department underpinned a strong financial result for the division.
- Move Dynamics secured major new contracts for the management and procurement of relocation services for the Department of Employment, Education and Training in the Northern Territory, as well as the Northern Territory Police, Fire and Emergency Services and the Northern Territory Department of Health and Community Services.

Chairman's Report



After what has been a difficult year for the Company, I am pleased to report a strong performance for the financial year ended 30 June 2003.

The Operating Profit after Tax decreased by 14% to \$2.217 million from last year's record result of \$2.579 million. Operating Profit before Tax decreased by 13% to \$3.233 million on last year's figure of \$3.728 million. Sales Revenue from operations of \$71.001 million was 1% up on last year's figure of \$70.309 million.

Although the Company was unable to match the record profit it achieved last year, having regard to the negative impact of the SARS crisis in Asia, the war in Iraq, a lack of buoyancy in many economies around the world and the contractual dispute with Toll Transitions, it was pleasing to achieve the second highest profit in the company's history.

The Managing Director has outlined in his report, the performance of the various segments of our Australian and Worldwide business operations. Your company continues to grow in a most dynamic manner with rapid expansion of our branches and networks, both nationally and internationally.

With indications of improvement in the global market, the dispute with Toll Transitions now behind us, and the growth opportunities outlined in our Managing Director's report, we are forecasting a solid improvement in sales in the current financial year.

As previously announced, the Directors have resolved to declare a fully franked final dividend of 3.0 cents per share (2002, 3.0 cents). Shareholders will be aware that our interim dividend of 1.5 cents per share fully franked was paid on 21st March, 2003, bringing total dividends for the financial year to 4.5 cents per share (2002, 4.5 cents).

On behalf of the Board of Directors, I extend our thanks to our Managing Director, Des Stickland, the company's management and employees, for again steering a steady course through the turmoil of a rapidly changing external environment and delivering a result of which they can all be justifiably proud.

I would also like to thank my fellow Directors for their support and contribution.

Anthony A Whatmore
Chairman

Managing Director's Report

storage



Market Forces

The removal and relocation industry experienced difficult trading conditions, particularly in the last half of the financial year, through reduced demand in the corporate relocation sector. These conditions were not only prevalent in Australia but were experienced in the industry worldwide. Poor economic conditions in the United States, the build up to war in Iraq and the SARS outbreak in Asia all contributed to this effect.

In addition to these external forces, a contractual dispute with Toll Transitions had an impact on Wridgways performance. Toll Transitions is the removals and storage brokerage contractor for Department of Defence and a number of other Federal Government departments and agencies. We resolved the dispute with Toll Transitions at the end of July 2003 and returned to full tendering status to the Department of Defence in August 2003.

Given the difficulties experienced throughout the 2002 / 2003 financial year, I believe the company's performance was remarkable and reflects the character and spirit of our management team, employees, owner-drivers and contractors.

corporate



New Divisions

Wridgways launched its new business concept, Move Solutions, in December 2002. Move Solutions is a specialised relocation services provider, targeting corporate and government employees on domestic or international transfer. Its extensive range of services includes the provision of visa and migration programs, home search, school search, family settlement programs, expense tracking and management programs and human resource policy development. We expect Move Solutions to be a solid contributor to our business as the corporate sector increases relocation activity.

New Branch Locations

As a result of substantial contracts secured in the 2003 financial year new branches have been established at Weipa, Gladstone and Mackay in Queensland and Karratha in Western Australia. This brings to 28 the total number of full services branches operating throughout Australia.

Information Technology

Continued enhancements to our systems and specifically developed customer sites reinforced our commitment to providing quality IT products to our people, our customers and our industry.

Quality & Customer Service

The level of quality and customer service consistently delivered by our team throughout the financial year was outstanding and is reflected by the high level of repeat and referred customers investing in our services every day. Our quality and customer service is a key differentiation that is attractive to our long-term contract clients.

No Industrial disputes were recorded in the financial year.

Congratulations and thank you to all our employees and owner-drivers who have worked so hard to produce such a credible result.

Business Reports

service

Operating Performance



WRIDGWAYS

The Worldwide Movers

Wridgways The Worldwide Movers has a very strong network of agents (now more than 600) throughout the world. All are carefully selected and must meet rigid quality and financial performance criteria. Significant business is generated through our agency network and this is expected to increase further if Australia's migration intake is increased. Wridgways' representatives travelled to the United States of America and Europe during the financial year to further build agency relationships and generate new business opportunities.

The poor economy in the United States and the SARS outbreak in Asia significantly impacted our international business, resulting in a 5.7% decrease in revenue against the previous financial year. Nonetheless, the division moved over eight million kilograms of household goods and personal effects, by sea and air, to and from all parts of the world for corporations, governments and private individuals. Activity in the corporate sector is expected to lift as the United States economy improves.

WRIDGWAYS

move dynamics

Our brokerage business, Move Dynamics, performed very well in the 2003 financial year, increasing revenue by 53.3% over the previous financial year (2002: seven months trading). The division specialises in the supply of management solutions and removals and storage procurement for State and Territory Governments, utilising the services of more than 65 contracted removal companies throughout Australia.

Move Dynamics already holds a major contract with the New South Wales Public Works Department for the management and procurement of removal and storage services for New South Wales Government employees. During the 2003 financial year, Move Dynamics further expanded its government business after successfully



tendering for the management and procurement of relocation services for the Department of Employment, Education and Training in the Northern Territory. As a result the Northern Territory Police, Fire and Emergency Services and the Northern Territory Department of Health and Community Services have also contracted to Move Dynamics.

WRIDGWAYS

The Removalists

This division conducts interstate, local and country removals as well as storage operations throughout Australia. The division experienced difficult trading conditions and a number of challenges coping with heavy discounting in the domestic market. In addition, the contractual dispute with Toll Transitions had a severe impact on our business in Darwin, Wagga, Newcastle, Canberra and Townsville, resulting in Toll Transitions revenue falling by 47.7% against the previous financial year.

The 2004 financial year will improve significantly for this division due to a number of contracts secured in 2003, from which we will obtain a full year trading benefit. The larger contracts secured include Rio Tinto, Coles Myer Ltd and the Western Australia Police Department .

WRIDGWAYS

Project Management

Our Project Management division is highly specialised, providing complete and professional logistics solutions to the leisure/hotel/resort industry for furnishing and equipment fit-outs and refurbishments. The Project Management business performed well, increasing revenue by 39.7% over the previous financial year. During the 2003 financial year, the division completed fit-outs for: the Ibis Hotels in Newcastle and Sydney; the Crowne Plaza Hotel, Newcastle; the Marriott Hotel, Sydney; the Coconut

Beach Resort, Cape Tribulation; the Shearwater Resort, Caloundra; the Novotel Hotel, Brisbane and the new Suncorp Metway Stadium (formerly Lang Park), Brisbane. The 2004 financial year looks most promising for this division. A number of projects have already been secured with revenue exceeding that gained in the 2003 financial year.

WRIDGWAYS

Business Relocations

Our office and warehouse relocation division performed very well, increasing revenue by 35.8% over the previous financial year. Some of the larger relocations undertaken by this division in the 2003 financial year included The Royal Melbourne Dental Hospital and the Royal North Shore Hospital in Sydney. We expect this division to continue making steady growth in the 2003/2004 financial year.

In Conclusion

On the fifth anniversary of our public listing, it is pleasing to see Wridgways still growing dynamically and pursuing new business opportunities with our trademark innovation and pioneering spirit. This year, we have tackled some significant challenges and difficult operating conditions for some of our divisions and triumphed over these adversities. I am confident that Wridgways will continue to expand and capitalise on opportunities presented in the market to the advantage of all our stakeholders.

Desmond F. Stickland
Managing Director

Directors



Anthony W Whatmore FCPA, FAIM, FAICD. Age 68
Chairman

Mr Whatmore is Chairman and non-executive Director of Nestle Australia Limited. He has had significant commercial experience including previous appointments as the Deputy Managing Director, Petersville Australia Limited, Managing Director of George Weston Foods Limited and a Director of the Australian Wool Corporation, Morgan & Banks Limited, Walker Corporation Limited, Rebel Sports Limited and BRL Hardy Limited.



J A Brown FAIM. Age 65
Non-Executive Director

Mr Brown was previously Managing Director of Coates Hire Limited from 1996-2003. He has also been President Commissioner of P.T. Coates Hire Indonesia and Chairman of Coates Hire (UK). Prior to that he held many senior positions with Coates Hire including Chief Executive.



Brian D Weir LLB BCom. Age 50
Non-Executive Director

Mr Weir is a Director of Walker Douglas & Company, a private investment and advisory group. He was formerly a partner of Freehill Hollingdale & Page and a Director of Macquarie Corporate Finance Limited.



Desmond F Stickland Age 50
Managing Director

Mr Stickland has been with Wridgways for 28 years and has held various positions including Branch Manager, Sales Manager and Group International Manager. He was appointed Chief Executive in 1991 and assumed the role of Managing Director in 1997.



Brian C Clarke BEc, ACIS, MAICD. Age 45
Finance Director & Company Secretary

Mr Clarke has held a number of senior administrative positions within the Group including Group Accountant and IT Manager. He has been with Wridgways for 20 years and was appointed Company Secretary in 1997.

Corporate Governance Statement



Role of the Board of Directors

The Board of Directors is responsible to the shareholders for the overall governance and performance of Wridgways.

The Board consists of three non-executive Directors and two executive Directors.

All non-executive Directors are regarded as independent, having no substantial supplier/customer relationship and no prior executive role with the Company.

Details of qualifications and experience of Directors are set out on page 8.

The board meets regularly and its primary responsibility includes:

- a) the approval of the annual and half-year financial statements;
- b) the establishment of the long term goals of the Company and strategic plans to achieve those goals;
- c) the review and adoption of the annual budgets for the financial performance of the Company and monitoring the results and project development on a monthly basis; and
- d) ensuring that the Company has implemented adequate systems of internal controls together with the appropriate monitoring of compliance activities.

Independent Professional Advice

With the prior approval of the Chairman, each Director has the right to seek independent legal and other professional advice at the Company's expense concerning any aspect of the Company's operations or undertakings in order to fulfil their duties and responsibilities as Directors.

Remuneration Committee

The Board has established a Remuneration Committee consisting of the following Directors:

- Mr A W Whatmore
- Mr W S Cutbush (resigned October 24, 2002)
- Mr B D Weir
- Mr D F Stickland
- Mr J A Brown (appointed effective 1 February, 2003)

The Remuneration Committee reviews the remuneration policies applicable to all Directors and Executive Officers on an annual basis and makes recommendations on remuneration packages to the Board.

Remuneration packages which consist of base salary, fringe benefits, incentive schemes (including performance-related bonuses), superannuation and entitlements upon retirement or terminations, are reviewed with due regard to performance and other relevant factors.

Particulars concerning Directors' and executives' remuneration are set out in the Directors' Report.

Audit Committee

The Board has established an Audit Committee consisting of the following Directors:

- Mr A W Whatmore
- Mr W S Cutbush (resigned October 24, 2002)
- Mr B D Weir
- Mr B C Clarke
- Mr J A Brown (appointed effective 1 February, 2003)

The Audit Committee provides a forum for the effective communication between the Board and the external Auditors. The Audit Committee review:

- the annual and half-year financial reports prior to their approval by the Board;
- the effectiveness of the management information systems and systems of internal control;
- the efficiency and effectiveness of the external audit functions; and
- the independence of auditors and their appointment for any other services.

Directors' Report

The directors of Wridgways Australia Limited ("Wridgways") submit herewith the annual financial report for the financial year ended 30 June 2003. In order to comply with the provisions of the Corporations Act 2001, the directors report as follows:

Directors

The names of the directors of the company during or since the end of the financial year are:

Anthony W Whatmore
Bryan D Weir
William S Cutbush (resigned 24 October 2002)
Desmond F Stickland
Brian C Clarke
James A Brown (appointed with effect from 1 February 2003)

The above named directors held office during and since the end of the financial year except as noted.

Particulars of the directors of the company during or since the end of the financial year are set out on page 8.

Principal Activities

The consolidated entity's principal activities in the course of the financial year were the provision of removal and storage services.

During the financial year there was no significant change in the nature of those activities.

Review Of Operations

The consolidated net profit for the year was \$2,216,587 (2002: \$2,579,553).

A full review of operations is contained in the Managing Director's Report (which forms part of the Directors' Report).

Changes In State Of Affairs

During the financial year there was no significant change in the state of affairs of the consolidated entity other than that referred to in the financial statements or notes thereto.

Subsequent Events

There has not been any other matter or circumstance, other than those referred to in the financial statements, that has arisen since the end of the financial year, that has significantly affected, or may significantly affect, the operations of the consolidated entity, the results of those operations, or the state of affairs of the consolidated entity in future financial years.

Future Developments

Disclosure of information regarding likely developments in the operations of the consolidated entity in future financial years and the expected results of those operations is likely to result in unreasonable prejudice to the consolidated entity. Accordingly, this information has not been disclosed in this report.

Environmental Issues

The consolidated entity operates within the transport industry and conducts its business activities with respect for the environment while continuing to meet the expectations of shareholders, customers, employees and suppliers.

During the current period under review, the directors are not aware of any particular or significant environmental issues which have been raised in relation to the consolidated entity's operations.

project management

Dividends

In respect of the financial year ended 30 June 2002, as detailed in the Directors' Report for that financial year, a final dividend of \$960,000 (3 cents per share) franked to 100% at the 30% corporate income tax rate was declared on 27 August 2002. This dividend was paid to the holders of fully paid ordinary shares on 4 October 2002.

In respect of the financial year ended 30 June 2003:

- An interim dividend of \$480,000 (1.5 cents per share) franked to 100% at the 30% corporate income tax rate was paid to the holders of fully paid ordinary shares on 14 March 2003.
- The Board of Directors declared a final dividend on 26 August 2003 of \$960,000 (3 cents per share) franked to 100% at the 30% corporate income tax rate to the holders of fully paid ordinary shares. Record date for determining entitlement to the dividend is 26 September 2003 and the dividend will be paid on 3 October 2003. This dividend has not been provided for in the financial statements at 30 June 2003.

Share Options

During and since the end of the financial year no share options were granted.

Indemnification Of Officers And Auditors

During the financial year, the company paid a premium in respect of a contract insuring the directors of the company, and all office bearers of the company and of any related body corporate against a liability incurred as such a director, secretary or executive officer to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Wridgways, to the extent permitted by law, indemnifies each Director or Secretary against any liability which results from their service as an officer of Wridgways or a subsidiary of Wridgways which does not arise out of conduct involving a lack of good faith and for costs incurred in defending proceedings in which judgment is given in favour of the director.

The company has not otherwise, during or since the financial year, indemnified or agreed to indemnify an officer or auditor of the company or of any related body corporate against a liability incurred as such an officer or auditor.

Directors' Shareholdings

The following table sets out each directors relevant interest in shares of the company as at the date of this report:

Director	Fully Paid Ordinary Shares
Desmond F Stickland	3,690,000
Brian C Clarke	1,959,145
Anthony W Whatmore	110,000
Bryan D Weir	47,000
James A Brown	30,000



Directors' Meetings

The following table sets out the number of directors' meetings (including meetings of committees of directors) held during the financial year and the number of meetings attended by each director (while they were a director or committee member). During the financial year, 7 Board of Directors meetings, 2 Audit Committee meetings and 1 Remuneration Committee meeting were held.

Name of Director	Directors' Meetings		Audit Committee Meetings		Remuneration Committee Meetings	
	No of Meetings Held	No of Meetings Attended	No of Meetings Held	No of Meetings Attended	No of Meetings Held	No of Meetings Attended
A W Whatmore	7	7	2	2	1	1
B D Weir	7	7	2	2	1	1
W S Cutbush	2	2	1	1	1	-
D F Stickland	7	7	N/A	N/A	1	1
B C Clarke	7	7	2	2	N/A	N/A
J A Brown	3	3	1	1	1	1

Directors' and Executives' Remuneration

A discussion of the broad policy for determining the nature and amount of remuneration of Directors and Executive Officers is contained in the attached Corporate Governance Statement (which forms part of the Directors' Report).

The following table discloses the remuneration of the directors of the company and the five highest remunerated executives of the company (including executive directors):

Name	Office	Salary/Fees/Bonuses	Benefits	Total
Anthony W Whatmore	Non-Executive Director	60,000	5,400	65,400
Bryan D Weir	Non-Executive Director	30,000	2,700	32,700
William S Cutbush	Non-Executive Director	9,423	848	10,271
James A Brown	Non-Executive Director	13,700	-	13,700
Desmond F Stickland	Executive Director	211,824	65,121	276,945
Brian C Clarke	Executive Director	140,000	59,981	199,981
Grant Harrang	Executive	128,141	53,580	181,721
John (Vincent) Ford	Executive	94,692	78,194	172,886
Des Sutton	Executive	135,750	33,893	169,643

Signed in accordance with a resolution of the directors made pursuant to s.298(2) of the Corporations Act 2001.

On behalf of the Directors

Mr A W Whatmore
Chairman

Mr D F Stickland
Managing Director

MELBOURNE
26 August 2003



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Financial Report for the
Financial Year Ended 30 June 2003

WRIDGWAYS

Statement of Financial Performance

For the Financial Year Ended 30 June 2003

	Note	Consolidated		Company	
		2003	2002	2003	2002
		\$	\$	\$	\$
Sales revenue		71,001,228	70,309,866	-	-
Other revenue		122,049	135,811	5,207,793	5,214,492
Freight and direct expenses		(46,153,423)	(45,673,437)	(520,540)	(479,263)
Occupancy expenses		(3,975,068)	(3,991,185)	-	-
Sales and administration expenses		(17,498,975)	(16,744,102)	(2,157,710)	(2,196,962)
Borrowing costs		(262,864)	(308,121)	(262,864)	(308,121)
Profit From Ordinary Activities Before Income Tax Expense	2	3,232,947	3,728,832	2,266,679	2,230,146
Income tax expense relating to ordinary activities	5	(1,016,360)	(1,149,279)	(248,004)	(237,044)
Net Profit	24	2,216,587	2,579,553	2,018,675	1,993,102
Total Changes in Equity Other than those Resulting from Transactions with Owners as Owners		2,216,587	2,579,553	2,018,675	1,993,102
Earnings Per Share					
Basic (cents per share)	28	6.93	8.06		

Statement of Financial Position

As at 30 June 2003

	Note	Consolidated		Company	
		2003	2002	2003	2002
		\$	\$	\$	\$
Current Assets					
Cash assets		1,396,435	2,569,442	-	2,078
Receivables	8	5,973,820	4,594,582	1,494	-
Inventories	9	232,661	236,290	-	-
Other	10	999,721	919,754	-	1,009
Total Current Assets		8,602,637	8,320,068	1,494	3,087
Non-Current Assets					
Investments	11	-	-	11,688,898	11,688,898
Plant and equipment	12	2,753,100	2,356,325	1,396,953	1,335,307
Intangibles	13	9,644,544	9,759,950	-	-
Deferred tax assets	14	732,365	680,752	100,069	108,349
Total Non-Current Assets		13,130,009	12,797,027	13,185,920	13,132,554
Total Assets		21,732,646	21,117,095	13,187,414	13,135,641
Current Liabilities					
Payables	15	8,792,807	8,637,074	-	3,257
Interest-bearing liabilities	16	-	-	916,770	914,285
Current tax liabilities	17	273,272	524,815	116,833	252,671
Provisions	18	1,181,877	1,201,717	168,646	213,922
Total Current Liabilities		10,247,956	10,363,606	1,202,249	1,384,135
Non-Current Liabilities					
Payables	19	-	-	5,324,682	5,686,196
Interest-bearing liabilities	20	3,000,000	3,000,000	3,000,000	3,000,000
Deferred tax liabilities	21	265,290	340,921	93,116	98,792
Provisions	22	906,655	876,410	164,911	142,737
Total Non-Current Liabilities		4,171,945	4,217,331	8,582,709	8,927,725
Total Liabilities		14,419,901	14,580,937	9,784,958	10,311,860
Net Assets		7,312,745	6,536,158	3,402,456	2,823,781
Equity					
Contributed equity	23	1,500,000	1,500,000	1,500,000	1,500,000
Retained profits	24	5,812,745	5,036,158	1,902,456	1,323,781
Total Equity		7,312,745	6,536,158	3,402,456	2,823,781

Notes to the financial statements are included on pages 17 to 35.

Statement of Cash Flows

For the Financial Year Ended 30 June 2003

	Note	Consolidated		Company	
		2003	2002	2003	2002
		\$	\$	\$	\$
Cash Flows From Operating Activities					
Receipts from customers		69,638,667	70,856,128	5,160,568	5,154,980
Payments to suppliers and employees		(66,724,277)	(64,468,234)	(2,364,062)	(2,139,758)
Interest received		37,783	46,678	55	-
Interest paid		(262,864)	(305,793)	(262,864)	(300,619)
Income tax paid		(1,395,147)	(1,674,347)	(381,238)	(197,984)
Net cash provided by operating activities	29(b)	1,294,162	4,454,432	2,152,459	2,516,619
Cash Flows From Investing Activities					
Payment for plant and equipment		(1,094,470)	(685,032)	(402,966)	(396,137)
Proceeds from sale of plant & equipment		67,301	79,612	47,458	59,512
Net cash used in investing activities		(1,027,169)	(605,420)	(355,508)	(336,625)
Cash Flows From Financing Activities					
Repayment of borrowings		-	(1,000,000)	-	(1,000,000)
Loans repaid by wholly-owned controlled entities		-	-	-	349,558
Loans to wholly-owned controlled entities		-	-	(361,514)	-
Dividends paid		(1,440,000)	(1,440,000)	(1,440,000)	(1,440,000)
Repayment of finance lease		-	(44,892)	-	(44,892)
Net cash used in financing activities		(1,440,000)	(2,484,892)	(1,801,514)	(2,135,334)
Net Increase/(Decrease) In Cash Held		(1,173,007)	1,364,120	(4,563)	44,660
Cash At The Beginning Of The Financial Year		2,569,442	1,205,322	(912,207)	(956,867)
Cash At The End Of The Financial Year	29(a)	1,396,435	2,569,442	(916,770)	(912,207)

Notes to the Financial Statements

For the Financial Year Ended 30 June 2003

1. SUMMARY OF ACCOUNTING POLICIES

Financial Reporting Framework

The financial report is a general purpose financial report which has been prepared in accordance with the Corporations Act 2001, applicable Accounting Standards and Urgent Issues Group Consensus Views, and complies with other requirements of the law.

The financial report has been prepared on the basis of historical cost and, except where stated, does not take into account changing money values or current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets.

Significant Accounting Policies

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby, ensuring that the substance of the underlying transactions and other events is reported.

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

(a) Principles of Consolidation

The consolidated financial statements have been prepared by combining the financial statements of all the entities that comprise the consolidated entity, being the company (the parent entity) and its controlled entities as defined in accounting standard AASB1024 Consolidated Accounts. A list of controlled entities appears in Note 35 to the financial statements. Consistent accounting policies have been employed in the preparation and presentation of the consolidated financial statements.

The consolidated financial statements include the information and results of each controlled entity from the date on which the company obtains control and until such time as the company ceases to control such entity.

In preparing the consolidated financial statements, all intercompany balances and transactions, and unrealised profits arising within the consolidated entity are eliminated in full.

(b) Revenue Recognition

Revenue from the provision of removal services is recognised when the freight is delivered.

Revenue from the provision of storage services is recognised over the period of storage.

Dividend revenue is recognised on a receivable basis. Interest revenue is recognised on an accrual basis.

(c) Income Tax

Tax effect accounting principles have been adopted whereby income tax expense is calculated on pre-tax accounting profits after adjustment for permanent differences. The tax effect of timing differences, which occur when items are included or allowed for income tax purposes in a period different to that for accounting, is shown at current taxation rates as deferred tax assets and deferred tax liabilities, as applicable.

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

1. SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

(d) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- i. where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or
- ii. for receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

(e) Receivables

Trade receivables and other receivables are recorded at amounts due less any allowance for doubtful debts.

(f) Inventories

Inventories are valued at the lower of cost and net realisable value.

(g) Investments

Investments in controlled entities are recorded at cost.

(h) Depreciation

Depreciation is provided on plant and equipment. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life. The following estimated useful lives are used in the calculation of depreciation:

- Transport fleet 5 – 7 years
- Plant and equipment 3 - 10 years

(i) Leased Assets

Leased assets classified as finance leases are recognised as assets. The amount initially brought to account is the present value of minimum lease payments.

A finance lease is one which effectively transfers from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased property. Finance leased assets are amortised on a straight line basis over the estimated useful life of the asset.

Finance lease payments are allocated between interest expense and reduction of lease liability over the term of the lease. The interest expense is determined by applying the interest rate implicit in the lease to the outstanding lease liability at the beginning of each lease payment period.

Operating lease payments are charged as an expense on a basis which reflects the pattern in which economic benefits from the leased asset are consumed.

1. SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

(j) Goodwill

Goodwill, representing the excess of the cost of acquisition over the fair value of the identifiable net assets acquired (in respect of the business of Wridgways Limited) is amortised on a straight line basis over a period of 20 years.

(k) Brand Name

The consolidated entity's brand name, Wridgways, is recorded at cost of acquisition. The Directors give due consideration to the technical and commercial life of the brand name to determine its useful life and take into account that it has been in existence for over 100 years. In the opinion of the Directors, the brand name does not have a finite useful life and, accordingly, it has not been subject to amortisation.

The Directors regularly review the carrying value of the brand name to ensure its carrying value does not exceed its recoverable amount.

The brand name was recognised at its fair value on the acquisition of the business of Wridgways Limited on the basis of an independent valuation prepared by Grant Thornton Corporate (NSW) Pty Limited dated 27 October 1998. The basis of the valuation was the relief from franchise fee method.

(l) Recoverable Amount of Non-Current Assets

Non-current assets are written down to recoverable amount where the carrying value of any non-current asset exceeds recoverable amount. In determining the recoverable amount of non-current assets, the expected net cash flows have not been discounted to their present value.

(m) Payables

Trade payables and other accounts payable are recognised when the consolidated entity becomes obliged to make future payments resulting from the purchase of goods and services.

(n) Interest-Bearing Liabilities

Bills of exchange are recorded at an amount equal to the net proceeds received, with the premium or discount amortised over the period until maturity. Interest expense is recognised on an effective yield basis.

Bank loans and other loans are recorded at an amount equal to the net proceeds received. Interest expense is recognised on an accrual basis.

(o) Provisions

Provisions are recognised when the consolidated entity has a present obligation, the future sacrifice of economic benefits is probable, and the amount of the provision can be measured reliably.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is probable that recovery will be received and the amount of the receivable can be measured reliably.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

1. SUMMARY OF ACCOUNTING POLICIES (CONTINUED)

(p) Employee Entitlements

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of wages and salaries, annual leave and long service leave expected to be settled within 12 months, are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Provisions made in respect of long service leave which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the consolidated entity in respect of services provided by employees up to the reporting date.

(q) Provision for Dividends

A provision for dividend is recognised in the financial year in which the dividend is declared, determined or publicly recommended.

(r) Financial Instruments Issued by the Company

Debt and Equity Instruments

Debt and equity instruments are classified as either liabilities or as equity in accordance with the substance of the contractual arrangement.

Interest and Dividends

Interest and dividends are classified as expenses or as distributions of profit consistent with the statement of financial position classification of the related debt or equity instruments.

(s) Foreign Currency

All foreign currency transactions during the financial year are brought to account using the exchange rate in effect at the date of the transaction. Foreign currency monetary items at reporting date are translated at the exchange rate existing at that date.

Exchange differences are recognised in the net profit or loss in the period in which they arise except that:

- i. exchange differences which relate to assets under construction for future productive use are included in the cost of those assets; and
- ii. exchange differences on transactions entered into in order to hedge the purchase or sale of specific goods and services are deferred and included in the measurement of the purchase or sale.

(t) Acquisition of Assets

Assets acquired are recorded at the cost of acquisition, being the purchase consideration determined as at the date of acquisition plus costs incidental to the acquisition.

In the event that settlement of all or part of the cash consideration given in the acquisition of an asset is deferred, the fair value of the purchase consideration is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
2. PROFIT FROM ORDINARY ACTIVITIES				
Profit from ordinary activities before income tax includes the following items of revenue and expense:-				
(a) Operating Revenue				
Sales revenue (rendering of services)	71,001,228	70,309,866	-	-
Dividends:				
Wholly-owned controlled entity	-	-	1,440,000	1,440,000
Rental revenue	16,965	9,521	-	-
Interest revenue	37,783	46,678	55	-
Management fees:				
Wholly-owned controlled entity	-	-	3,720,280	3,714,980
	71,055,976	70,366,065	5,160,335	5,154,980
(b) Non-Operating Revenue				
Proceeds from sale of assets:				
Non-current plant and equipment	67,301	79,612	47,458	59,512
Total Revenue	71,123,277	70,445,677	5,207,793	5,214,492
(c) Expenses				
Borrowing Costs:				
Interest	227,864	272,035	227,864	272,035
Finance lease finance charges	-	1,182	-	1,182
Other borrowing costs	35,000	34,904	35,000	34,904
	262,864	308,121	262,864	308,121
Bad debts written off	24,974	17,081	-	-
Depreciation and amortisation of non-current assets:				
Transport fleet	341,032	309,421	341,032	309,421
Plant and equipment	356,374	292,526	-	-
Leased assets	-	41,201	-	41,201
	697,406	643,148	341,032	350,622
Goodwill	115,406	115,406	-	-
	812,812	758,554	341,032	350,622
Operating lease rentals	4,428,038	4,157,954	179,220	168,984
Net transfers to/(from) provisions:				
Employee entitlements	10,405	103,706	(23,102)	185,970
Net foreign exchange loss	38,037	3,880	-	-

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
3. SALES OF ASSETS				
Sales of assets in the ordinary course of business have given rise to the following profits and losses:				
Net Profits:				
Plant and equipment	67,012	72,055	47,170	58,653
4. REMUNERATION OF AUDITORS				
Auditor of the parent entity:				
Auditing the financial report	59,500	56,750	-	-
Other services	43,340	82,561	-	-
	102,840	139,311	-	-
5. INCOME TAX				
(a) The prima facie income tax expense on pre-tax accounting profit reconciles to the income tax expense in the financial statements as follows:				
Profit from ordinary activities before income tax	3,232,947	3,728,832	2,266,679	2,230,146
Income tax expense calculated at 30%	969,884	1,118,650	680,004	669,044
Permanent differences:				
Amortisation of goodwill	34,622	34,622	-	-
Non deductible expenses	6,396	6,430	-	-
Rebateable dividend	-	-	(432,000)	(432,000)
(Over)/under provision of income tax in previous year	5,458	(10,423)	-	-
Income tax expense attributable to operating profit	1,016,360	1,149,279	248,004	237,044
(b) Future income tax benefits not brought to account as assets:				
Tax losses - capital	98,875	98,875	-	-

The taxation benefits of tax losses not brought to account will only be obtained if:

- (i) assessable income is derived of a nature and of amount sufficient to enable the benefit from the deductions to be realised;
- (ii) the conditions for deductibility imposed by the law are complied with; and
- (iii) no changes in tax legislation adversely affect the realisation of the benefit from the deductions.

5. INCOME TAX (CONTINUED)

c) Tax Consolidation

Legislation to allow groups, comprising a parent entity and its Australian resident wholly-owned entities, to elect to consolidate and be treated as a single entity for income tax purposes was substantively enacted on 21 October 2002. This legislation, which includes both mandatory and elective elements, is applicable to the company.

At the date of this report the directors have not assessed the financial effect, if any, the legislation may have on the company and the consolidated entity and, accordingly, the directors have not made a decision whether or not to elect to be taxed as a single entity. The financial effect of the implementation of the tax consolidation system on the company and consolidated entity has not been recognised in the financial statements.

In the event that the tax consolidation system is implemented, it is intended that Wridgways Australia Ltd will compensate its wholly-owned subsidiaries for the carrying amount of deferred tax balances transferred to it as the head tax paying entity.

6. DIRECTORS' REMUNERATION

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
The directors of Wridgways Australia Limited during the year were:				
• Anthony W Whatmore				
• Bryan D Weir				
• William S Cutbush				
• Desmond F Stickland				
• Brian C Clarke				
• James A Brown				
The aggregate of income paid or payable, or otherwise made available, in respect of the financial year, to all directors of the company, directly or indirectly, by the company or by any related party.			598,997	558,187
The aggregate of income paid or payable, or otherwise made available, in respect of the financial year, to all directors of each entity in the consolidated entity, directly or indirectly, by the entities in which they are directors or by any related party.	598,997	558,187		

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

6. DIRECTORS' REMUNERATION (CONTINUED)

The number of directors of the company whose total income falls within each successive \$10,000 band of income:

	Company	
	No.	No.
\$ 10,000 - \$19,999	2	-
\$ 30,000 - \$ 39,999	1	2
\$ 60,000 - \$ 69,999	1	1
\$180,000 - \$189,999	-	1
\$190,000 - \$199,999	1	-
\$240,000 - \$249,999	-	1
\$270,000 - \$279,999	1	-

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$

7. EXECUTIVES' REMUNERATION

Aggregate remuneration of executive officers of the company working mainly in Australia and receiving \$100,000 or more from the company or from any related party.

1,120,306 1,041,299

Aggregate remuneration of executive officers of each entity in the consolidated entity working mainly in Australia and receiving \$100,000 or more from the entity for which they are executive officers or from any related party.

1,547,925 1,445,688

The number of executive officers whose remuneration falls within each successive \$10,000 band of income(commencing at \$100,000):

	No.	No.	No.	No.
\$110,000 - \$119,999	1	1	-	-
\$120,000 - \$129,999	1	1	-	-
\$130,000 - \$139,999	1	-	1	-
\$140,000 - \$149,999	-	2	-	2
\$160,000 - \$169,999	2	3	2	2
\$170,000 - \$179,999	1	-	1	-
\$180,000 - \$189,999	1	1	-	1
\$190,000 - \$199,999	1	-	1	-
\$240,000 - \$249,999	-	1	-	1
\$270,000 - \$279,999	1	-	1	-

Aggregate remuneration of executive officers includes executive directors.

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
8. CURRENT RECEIVABLES				
Trade receivables	5,981,530	4,570,409	-	-
Allowance for doubtful debts	(131,676)	(129,294)	-	-
	5,849,854	4,441,115	-	-
Other receivables	123,966	153,467	1,494	-
	5,973,820	4,594,582	1,494	-
9. CURRENT INVENTORIES				
At cost:				
Consumables	232,661	236,290	-	-
10. OTHER CURRENT ASSETS				
Prepayments	999,721	919,754	-	1,009
11. NON-CURRENT INVESTMENTS				
Non-quoted Investments at cost:				
Shares in wholly-owned controlled entity (Note 35)	-	-	11,688,898	11,688,898

12. PLANT AND EQUIPMENT

	Consolidated		
	Plant & Equipment	Transport Fleet	Total
	\$	\$	\$
Gross Carrying Amount (at cost)			
Balance at 30 June 2002	2,403,284	2,623,628	5,026,912
Additions	691,504	402,966	1,094,470
Disposals	(83,500)	(1,062)	(84,562)
Balance at 30 June 2003	3,011,288	3,025,532	6,036,820
Accumulated Depreciation			
Balance at 30 June 2002	(1,382,266)	(1,288,321)	(2,670,587)
Depreciation expense	(356,374)	(341,032)	(697,406)
Disposals	83,499	774	84,273
Balance at 30 June 2003	(1,655,141)	(1,628,579)	(3,283,720)
Net Book Value			
As at 30 June 2002	1,021,018	1,335,307	2,356,325
As at 30 June 2003	1,356,147	1,396,953	2,753,100

Aggregate depreciation allocated during the year is recognised as an expense and disclosed in Note 2 to the financial statements.

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

12. PLANT AND EQUIPMENT (CONTINUED)

	Company		
	Plant & Equipment	Transport Fleet	Total
Gross Carrying Amount (at cost)			
Balance at 30 June 2002	211,893	2,623,628	2,835,521
Additions	-	402,966	402,966
Disposals	-	(1,062)	(1,062)
Balance at 30 June 2003	211,893	3,025,532	3,237,425
Accumulated Depreciation			
Balance at 30 June 2002	(211,893)	(1,288,321)	(1,500,214)
Depreciation expense	-	(341,032)	(341,032)
Disposals	-	774	774
Balance at 30 June 2003	(211,893)	(1,628,579)	(1,840,472)
Net Book Value			
As at 30 June 2002	-	1,335,307	1,335,307
As at 30 June 2003	-	1,396,953	1,396,953

Aggregate depreciation allocated during the year is recognised as an expense and disclosed in Note 2 to the financial statements.

13. INTANGIBLES

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
Goodwill: At cost	2,308,129	2,308,129	-	-
Accumulated amortisation	(663,585)	(548,179)	-	-
	1,644,544	1,759,950	-	-
Brand Name: At cost (Note 1(k))	8,000,000	8,000,000	-	-
	9,644,544	9,759,950	-	-

Aggregate amortisation allocated during the year is recognised as an expense and disclosed in Note 2 to the financial statements.

14. DEFERRED TAX ASSETS

Future income tax benefit – Timing differences	732,365	680,752	100,069	108,349
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15. CURRENT PAYABLES

Unsecured:				
Trade payables and accruals	8,792,807	8,637,074	-	3,257

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
16. CURRENT INTEREST-BEARING LIABILITIES				
Secured:				
Bank overdraft (i)	-	-	916,770	914,285
(i) Secured by a fixed and floating charge and guarantees over the assets of the company and its wholly-owned controlled entities.				
17. CURRENT TAX LIABILITIES				
Income tax payable	273,272	524,815	116,833	252,671
18. CURRENT PROVISIONS				
Employee entitlements	1,181,877	1,201,717	168,646	213,922
19. NON-CURRENT PAYABLES				
Unsecured:				
Non-trade payable: wholly-owned controlled entities	-	-	5,324,682	5,686,196
20. NON-CURRENT INTEREST-BEARING LIABILITIES				
Secured:				
Bills of exchange (i)	3,000,000	3,000,000	3,000,000	3,000,000
(i) Secured by a fixed and floating charge and guarantees over the assets of the company and its wholly-owned controlled entities.				
21. DEFERRED TAX LIABILITIES				
Deferred income tax	265,290	340,921	93,116	98,792
22. NON-CURRENT PROVISIONS				
Employee entitlements	906,655	876,410	164,911	142,737
23. CONTRIBUTED EQUITY				
32,000,000 fully paid ordinary shares (2002: 32,000,000)	1,500,000	1,500,000	1,500,000	1,500,000

Ordinary share capital

Ordinary shares carry one vote per share and carry the right to dividends.

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
24. RETAINED PROFITS				
Balance at beginning of financial year	5,036,158	3,896,605	1,323,781	770,679
Net profit	2,216,587	2,579,553	2,018,675	1,993,102
Dividends (Note 27)	(1,440,000)	(1,440,000)	(1,440,000)	(1,440,000)
Balance at end of financial year	5,812,745	5,036,158	1,902,456	1,323,781
25. EMPLOYEE ENTITLEMENTS				
The aggregate employee entitlement liability recognised and included in the financial statements is as follows:				
Provision for employee entitlements:				
Current (Note 18)	1,181,877	1,201,717	168,646	213,922
Non-Current (Note 22)	906,655	876,410	164,911	142,737
	2,088,532	2,078,127	333,557	356,659
	2003	2002	2003	2002
	No.	No.	No.	No.
Number of employees at end of the financial year	299	300	36	35
	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
26. COMMITMENTS FOR EXPENDITURE				
Operating Leases				
Commitments under non-cancellable operating leases contracted for:				
Premises (i)				
Not longer than 1 year	4,074,727	3,964,049	-	-
Longer than 1 year and not longer than 5 years	10,994,641	14,052,899	-	-
Longer than 5 years	4,768,852	4,482,274	-	-
	19,838,220	22,499,222	-	-
Plant & Equipment (ii)				
Not longer than 1 year	463,328	490,877	463,328	490,877
Longer than 1 year and not longer than 5 years	127,463	1,047,256	127,463	1,047,256
Longer than 5 years	135,204	12,913	135,204	12,913
	725,995	1,551,046	725,995	1,551,046

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

28. EARNINGS PER SHARE

	2003 c	2002 c
Basic Earnings Per Share (cents)	6.93	8.06
	2003 \$	2002 \$
The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:		
Earnings (i)	2,216,587	2,579,553
(i) Earnings used in the calculation of basic earnings per share represents the net profit in the statement of financial performance.		
	2003 No	2002 No
Weighted average number of ordinary shares	32,000,000	32,000,000

Diluted Earnings Per Share

Diluted earnings per share is the same as basic earnings per share.

The consolidated entity has not issued any potential ordinary shares during the financial year.

	Consolidated		Company	
	2003 \$	2002 \$	2003 \$	2002 \$
29. NOTES TO THE STATEMENT OF CASH FLOWS				
(a) Reconciliation of Cash				
For the purpose of the statement of cash flows, cash includes cash on hand and in banks, net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:				
Cash assets	1,396,435	2,569,442	-	2,078
Bank overdraft	-	-	(916,770)	(914,285)
	1,396,435	2,569,442	(916,770)	(912,207)

29. NOTES TO THE STATEMENT OF CASH FLOWS (CONTINUED)

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
(b) Reconciliation of net profit to net cash flows from operating activities				
Profit from ordinary activities after income tax	2,216,587	2,579,553	2,018,675	1,993,102
(Profit)/loss on sale of plant and equipment	(67,012)	(72,055)	(47,170)	(58,653)
Depreciation and amortisation of plant and equipment	697,406	643,148	341,032	350,622
Amortisation of goodwill	115,406	115,406	-	-
(Increase)/decrease in assets:				
Receivables	(1,379,238)	536,741	(1,494)	1,641
Inventories	3,629	15,011	-	-
Prepayments	(79,967)	737	1,009	7,502
Deferred tax assets	(51,613)	(15,314)	8,280	(54,833)
Increase/(decrease) in liabilities:				
Payables	155,733	1,057,253	(3,257)	(2,625)
Current provisions	(19,840)	24,837	(45,276)	107,059
Current tax liabilities	(251,543)	(427,178)	(135,838)	102,612
Non-current provisions	30,245	78,869	22,174	78,911
Deferred tax liabilities	(75,631)	(82,576)	(5,676)	(8,719)
Net cash from operating activities	1,294,162	4,454,432	2,152,459	2,516,619
(c) Financing facilities				
Secured bill acceptance facility, reviewed annually:				
Amount used	3,000,000	3,000,000	3,000,000	3,000,000
Amount unused	4,000,000	4,000,000	4,000,000	4,000,000
	7,000,000	7,000,000	7,000,000	7,000,000
Secured bank overdraft facility, reviewed annually and payable at call:				
Amount used	-	-	916,770	914,285
Amount unused	1,000,000	1,000,000	83,230	85,715
	1,000,000	1,000,000	1,000,000	1,000,000

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

30. NON-HEDGED FOREIGN CURRENCY BALANCES

	Consolidated		Company	
	2003	2002	2003	2002
	\$	\$	\$	\$
The Australian dollar equivalent of foreign currency balances included in the financial statements which are not effectively hedged are as follows:				
Current Payables				
New Zealand Dollars	22,635	11,827	-	-
US Dollars	165,099	116,974	-	-
British Pounds	128,963	70,491	-	-
Canadian Dollars	13,706	4,185	-	-
Papua New Guinea Kina	1,555	537	-	-
Japanese Yen	-	5,452	-	-
South African Rand	1,728	423	-	-
Norwegian Kroner	1,644	3,914	-	-
Danish Kroner	340	812	-	-
Euro	9,818	8,309	-	-
Swiss Francs	-	3,167	-	-
Swedish Kroner	10,368	-	-	-
	355,856	226,091	-	-

31. FINANCIAL INSTRUMENTS

(a) Significant Accounting Policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which revenues and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in Note 1 to the financial statements.

(b) Objectives of Derivative Financial Instruments

The consolidated entity does not enter into derivative financial instruments to manage its exposure to foreign exchange rate risk. The consolidated entity's maximum exposure to foreign exchange risk is disclosed in Note 30 to the financial statements.

The consolidated entity enters into a financial instrument to manage its exposure to interest rate risk being an interest rate swap to mitigate the risk of rising interest rates.

The consolidated entity does not enter into or trade derivative financial instruments for speculative purposes.

(c) Interest Rate Risk

The following table details the consolidated entity's exposure to interest rate risk:

31. FINANCIAL INSTRUMENTS (CONTINUED)

	Average Interest Rate	Variable Interest Rate	Fixed Interest Rate Maturity		Non- Interest Bearing	Total
			Less Than 1 Year	1 to 5 Years		
	%	\$	\$	\$	\$	\$
2003						
Financial Assets						
Cash assets	3.8	1,396,435	-	-	-	1,396,435
Receivables	-	-	-	-	5,973,820	5,973,820
		1,396,435	-	-	5,973,820	7,370,255
Financial Liabilities						
Payables	-	-	-	-	8,792,807	8,792,807
Current provisions	-	-	-	-	1,181,877	1,181,877
Non-current provisions	-	-	-	-	906,655	906,655
Bills of exchange	4.8	3,000,000	-	-	-	3,000,000
Interest rate contracts	6.6	(3,000,000)	-	3,000,000	-	-
		-	-	3,000,000	10,881,339	13,881,339
	Average Interest Rate	Variable Interest Rate	Fixed Interest Rate Maturity		Non- Interest Bearing	Total
	%	\$	Less Than 1 Year	1 to 5 Years	Years	\$
	%	\$	\$	\$	\$	\$
2002						
Financial Assets						
Cash assets	3.9	2,569,442	-	-	-	2,569,442
Receivables	-	-	-	-	4,594,582	4,594,582
		2,569,442	-	-	4,594,582	7,164,024
Financial Liabilities						
Payables	-	-	-	-	8,637,074	8,637,074
Current provisions	-	-	-	-	1,201,717	1,201,717
Non-current provisions	-	-	-	-	876,410	876,410
Bills of exchange	4.9	3,000,000	-	-	-	3,000,000
Interest rate contracts	6.6	(3,000,000)	-	3,000,000	-	-
		-	-	3,000,000	10,715,201	13,715,201

Notes to the Financial Statements (continued)

For the Financial Year Ended 30 June 2003

31. FINANCIAL INSTRUMENTS (CONTINUED)

(d) Credit Risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the consolidated entity. The consolidated entity has adopted the policy of only dealing with creditworthy counterparts and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial loss from defaults. The consolidated entity measures risk on a fair value basis.

The carrying amount of financial assets recorded in the financial statements, net of any provision for losses, represents the consolidated entity's maximum exposure to credit risk, without taking account of the value of any collateral or other security obtained.

(e) Net Fair Value

Except as detailed in the following table, the carrying amount of financial assets and financial liabilities recorded in the financial statements approximates their net fair values.

The net fair values of financial assets and financial liabilities are determined as follows:

- > the net fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices; and
- > the net fair value of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow theory.

The following tables detail the net fair value of financial assets and financial liabilities:

Financial Liability	Carrying Amount		Net Fair Value	
	2003	2002	2003	2002
	\$	\$	\$	\$
Interest rate swaps	-	-	142,588	76,573

(f) Significant Terms and Conditions

The consolidated entity uses an interest rate swap to manage its interest rate exposure.

Under interest rate swap contracts, the consolidated entity agrees to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts. Such contracts enable the consolidated entity to mitigate the risk of rising interest rates.

The following table details the notional principal amounts and remaining terms of interest rate swap contracts and forward interest rate contracts outstanding as at reporting date.

Outstanding Contracts	Average Interest Rates		Notional Principal Amount	
	2003	2002	2003	2002
	\$	\$	\$	\$
1 to 5 years	6.6	6.6	3,000,000	3,000,000

32. SEGMENT INFORMATION

The consolidated entity operates in the transport industry (through the provision of removal and storage services) and operates only in Australia.

33. CONTINGENT LIABILITIES

Performance guarantees of \$341,664 (2002: \$441,098) are held by Westpac Banking Corporation on behalf of Wridgways Limited.

34. RELATED PARTY DISCLOSURES

(a) Equity Interests in Controlled Entities

Details of the percentage of ordinary shares held in controlled entities are disclosed in Note 35 to the financial statements.

(b) Directors' Remuneration

Details of directors' remuneration are disclosed in Note 6 to the financial statements.

(c) Directors' Equity Holdings

Directors and their director related entities held 5,836,145 (2002: 5,871,013) fully paid ordinary shares at the reporting date.

(d) Transactions Within the Wholly Owned Group

The ultimate parent entity in the wholly-owned group is Wridgways Australia Limited.

Details of dividend revenue derived by the parent entity from wholly-owned controlled entities is disclosed in Note 2 to the financial statements.

During the financial year Wridgways Australia Limited derived management fee income through the provision of administrative services at cost plus 5% to 30% (2002: 5% to 30%) and rental of the transport fleet at commercial rates, as disclosed in note 2 to the financial statements.

Amounts payable to wholly-owned controlled entities are disclosed in Note 19 to the financial statements.

(e) Transactions with Director Related Parties

During the financial year, the consolidated entity provided removal and storage services to directors and their director-related entities, which were domestic or trivial in nature, on the same terms and conditions available to other employees and customers.

35. CONTROLLED ENTITIES

Name of Entity	Country of Incorporation	Ownership Interest	
		2003 %	2002 %
Parent Entity			
Wridgways Australia Limited (i)	Australia		
Controlled Entities			
Wridgways Limited	Australia	100	100
Wridgways Business Relocations Pty Ltd	Australia	100	100

(i) Wridgways Australia Limited is a listed public company operating in Australia.

36. NET TANGIBLE ASSETS PER SHARE

	2003 \$	2002 \$
Consolidated net tangible assets per share	(\$0.07)	(\$0.10)

Net tangible assets of (\$2,331,799) (2002: (\$3,223,792)) consists of Net Assets of \$7,312,745 (2002: \$6,536,158) less Intangible Assets of \$9,644,544 (2002: \$9,759,950).

Directors' Declaration

For the Financial Year Ended 30 June 2003

The directors declare that:

- a) The attached financial statements and notes thereto comply with Accounting Standards;
- b) The attached financial statements and notes thereto give a true and fair view of the financial position and performance of the company and the consolidated entity;
- c) In the directors' opinion, the attached financial statements and notes thereto are in accordance with the Corporations Act 2001; and
- d) In the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors made pursuant to s.295(5) of the Corporations Act 2001.

On behalf of the Directors



Mr A W Whatmore
Chairman



Mr D F Stickland
Managing Director

MELBOURNE
26 August 2003

Independent Auditors Report to the Members Of Wridgways Australia Limited

Scope

The financial report and directors' responsibility

The financial report comprises the statement of financial position, statement of financial performance, statement of cashflows, accompanying notes to the financial statements, and the directors' declaration for both Wridgways Australia Limited (the company) and the consolidated entity, for the financial year ended 30 June 2003 as set out on pages 14 to 36. The consolidated entity comprises the company and the entities it controlled at the year's end or from time to time during the financial year.

The directors of the company are responsible for the preparation and true and fair presentation of the financial report in accordance with the Corporations Act 2001. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

Audit approach

We have conducted an independent audit of the financial report in order to express an opinion on it to the members of the company. Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. The nature of an audit is influenced by factors such as the use of professional judgement, selective testing, the inherent limitations of internal controls, and the availability of persuasive rather than conclusive evidence. Therefore, an audit cannot guarantee that all material misstatements have been detected.

We performed procedures to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the Corporations Act 2001 and Accounting Standards and other mandatory professional reporting requirements in Australia so as to present a view which is consistent with our understanding of the company's and the consolidated entity's financial position, and performance as represented by the results of their operations and their cash flows.

Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates made by the directors.

While we considered the effectiveness of management's internal controls over financial reporting when determining the nature and extent of our procedures, our audit was not designed to provide assurance on internal controls.

The audit opinion expressed in this report has been formed on the above basis.

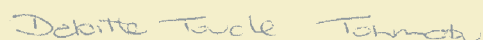
Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements and the Corporations Act 2001.

Audit Opinion

In our opinion, the financial report of Wridgways Australia Limited is in accordance with:

- (a) the Corporations Act 2001, including:
 - (i) giving a true and fair view of the company's and consolidated entity's financial position as at 30 June 2003 and of their performance for the year ended on that date; and
 - (ii) complying with Accounting Standards in Australia and the Corporations Regulations 2001; and
- (b) other mandatory professional reporting requirements in Australia.



DELOITTE TOUCHE TOHMATSU



S PELUSI

Partner

Chartered Accountants

26 August 2003

Additional Stock Exchange Information

As at 18 August 2003

Number of Holders of Equity Securities

32,000,000 fully paid ordinary shares are held by 1,941 individual shareholders.

All issued ordinary shares carry one vote per share.

Distribution of Holders of Equity Securities

	Fully Paid Ordinary Shares
1 - 1,000	106
1,001 - 5,000	888
5,001 - 10,000	567
10,001 - 100,000	357
100,001 and over	23
	1,941
Holdings less than a marketable parcel	24

Substantial Shareholders

	Fully Paid Ordinary Shares	
Ordinary Shareholders	Number	Percentage
D F & J Stickland	3,690,000	11.53
Starbrite Consultants Pty Ltd	2,133,332	6.67
B C & C A Clarke Investments Pty Ltd	1,959,145	6.12
	7,782,477	24.32

Twenty Largest Holders of Quoted Equity Securities

Ordinary Shareholders	Number	Fully Paid
		Percentage
D F & J Stickland	3,690,000	11.53
Starbrite Consultants Pty Ltd	2,133,332	6.67
B C & C A Clarke Investments Pty Ltd	1,959,145	6.12
D P Sutton	1,565,775	4.89
S J & H N Crowle Pty Ltd	1,535,165	4.80
Questor Financial Services Ltd	1,258,750	3.93
Pook Investments Pty Ltd	850,000	2.66
W C Anderson	500,910	1.57
J A Boustead	409,332	1.28
Steelport Industries Pty Ltd	233,705	0.73
E B Hansen	193,600	0.61
Parkstone Investments Pty Ltd	165,000	0.52
H Lee	162,200	0.51
Questor Financial Services Ltd	145,200	0.45
Dawson Corporate Investments Pty Ltd	141,000	0.44
M M Horsfield	140,000	0.44
Howard Securities Pty Ltd	140,000	0.44
G W Goode	135,328	0.42
Dormund Pty Ltd	127,489	0.40
E & T M Gill	120,000	0.38
	15,605,931	48.79

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Company Secretary

Mr Brian C Clarke

Principal Registered Office

93 Heatherdale Road
Ringwood Victoria 3134
Telephone: (03) 9837 1700

Principal Administration Office

93 Heatherdale Road
Ringwood Victoria 3134
Telephone: (03) 9837 1700
Facsimile: (03) 9872 4063
Email: moving@wridgways.com.au
Website: <http://www.wridgways.com.au>

Share Registry

C/- Computershare Investor Services Pty Limited
Level 12, 565 Bourke Street
Melbourne Vic 3000
Telephone: (03) 9611 5711
Facsimile: (03) 9611 5710

Stock Exchange Listings

Wridgways Australia Limited's ordinary shares are quoted by the Australian Stock Exchange Limited.

